

**Project 'Modernization of Local Public Services' (MLPS) - phase 2
Draft Operational Plan (2016-2018)**

No.	Output/Milestone	Timeframe/year				Responsible	Support by	Stakeholders		
		2016	2017	2018						
				Q I	Q II				TQ III	Q IV
Project Objective (Outcome)	The framework conditions for a citizen-oriented implementation of regional development policy in priority sectors of public service provision are improved.									
Project Objective Indicator (POI) 1	75 % of the beneficiaries and 75 % of involved stakeholders are satisfied with the process of planning and implementation of the pilot measures in the priority sector of local public service provision (water and sanitation, solid waste management, energy efficiency of public buildings, regional and local roads).						Project manager	IA 1/IA 2/IA 3/IA 4	MARDE/RDCs/RDAs	
Project Objective Indicator (POI) 2	RDCs in coordination with relevant sector ministries have confirmed the implementation of 18 participative and gender sensitive measures/activities/actions from RSPs Baseline value: 0 Target value: 18 (number of confirmed measures)						RDCs	IA 2	MARDE/RDAs	
Project Objective Indicator (POI) 3	National Coordination Council for Regional Development (NCCRD) confirms that financing of investment measures for improved service provision in the priority sectors granted by national funds and international donors increased by 465 %. Baseline value: EUR 28.3 million (EUR 7.7 million via the National Fund for Regional Development and approximately EUR 20.6 million granted via international bilateral investments). Target value: EUR 132.7 million (Increase of baseline value by 465%)						MARDE	IA 1	Other ministries, donors, civil society	
Specific Objective Indicator Intervention Area 1 (SOI) 1	MARDE puts in place a coherent framework for the effective implementation of national regional development policy in priority sectors					MARDE	IA 1	Line ministries		
Specific Objective Indicator Intervention Area 1 (SOIA) 1.1	The National Strategy for Regional Development (NSRD) for the period 2016-2020 is approved taking into consideration 40 recommendations both from the line ministries and RDCs. Baseline value: 0 (no Strategy exists for this period) Target value: 1 NSRD where 40 recommendations were taken into consideration.						MARDE	IA1	RDCs	
1.1.1	Development of NSRD 2016-2020 is completed	x					MARDE	IA 1	Inter-ministerial Committee	
1.1.2	NSRD 2016-2020 is discussed/debated within public hearings	x					MARDE	IA 1	Other ministries, donors, civil society	
1.1.3	NSRD 2016-2020 is approved by the Government of the Republic of Moldova taking into consideration the recommendations presented	x					MARDE	IA 1	NCCRD, State Chancellery, Government of RM	
1.1.4	NSRD 2016-2020 is approved by the line parliamentary commission (on public administration, regional development, environment and climate changes)	x					MARDE	IA 1	Parliament of RM, CALM	
1.1.5	NSRD 2016-2020 is approved by the Parliament of the Republic of Moldova	x					Parliament of RM	MARDE/IA 1		
1.1.6	Order/Decision on the approval of NSRD 2016-2020 by the Parliament of the Republic of Moldova is published in the Official Gazette (Monitorul Oficial) of the Republic of Moldova		x				Parliament of RM	MARDE/IA 1		
1.1.7	The conceptual framework for the new regional development paradigm is developed					x	MARDE	IA 1	NCCRD, State Chancellery, Government of RM, Parliamentary Commission	
1.1.8	The midterm assessment of NSRD 2016-2020 is carried out					x	IA 1	MARDE/RDA	NCCRD	
Specific Objective Indicator Intervention Area 1 (SOIA) 1.2	3 (existing) legislative and regulatory documents regarding regional development and involved institutions (ex. decrees on the National Fund for Regional Development, laws on regional development, procedure manuals) were reviewed and, if necessary, harmonized with the requirements of the Republic of Moldova - European Union Association Agreement Baseline value: 0 Target value: 3 reviewed/adjusted legislative and normative documents							IA1		
1.2.1	A new draft Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement	x					MARDE	IA 1	RDA, RDC	

No.	Output/Milestone	Timeframe/year						Responsible	Support by	Stakeholders
		2016	2017	2018						
				Q I	Q II	TQ III	Q IV			
1.2.2	The new Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement gets positive opinion from the Government of RM							MARDE	IA 1	Line ministries, CALM
1.2.3	The new Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement is approved by the Parliament of RM							Parliament of RM	IA 1	Line ministries, CALM
1.2.4	The legislative framework related to the law on Regional Development is adjusted according to the new provisions of the law							MARDE	IA 1	Line ministries, CALM
1.2.5	The legislative framework related to the law on Regional Development according to the new provisions of the law is approved by the Government of RM							MARDE	IA 1	Line Ministries
1.2.6	Support for National Working Group in solid waste management is provided		x					MM	IA 2	MARDE and other ministries
1.2.7	The capacity of the Permanent Commission on Environment and Regional Development to promote Regional Development is strengthened			x	x	x	x	Parliament of RM	IA 1	MARDE
1.2.8	The concept of funding system management in the field of Regional Development and Environment under one institutional entity is developed		x					MARDE	IA 1	Other ministries, NCCRD
1.2.9	The decision on the new national institution that will manage the National Ecologic Fund and National Regional Development Fund is approved by the Government of RM				x			MARDE	IA 1	Government of RM, State Chancellery,
1.2.10	The new National Institution for the administration of NEF and NFRD is set up					x		MARDE	IA 1	Government of RM, State Chancellery,
1.2.11	The new National Institution for the administration of NEF and NFRD is operational						x	MARDE	IA 1	Government of RM, State Chancellery,
1.2.12	Analysis of the normative and legislative basis in the sphere of spatial planning and landscape planning is done				x			MARDE	IA 1	
1.2.13	The study visit in spatial planning and spatial planning and landscape planning is organized				x			MARDE	IA 1	
1.2.14	The development concept of the region based on the development / growth poles is developed					x		MARDE	IA 1	
1.2.15	The Government's decision on the creation of development / growth poles is developed						x	MARDE	IA 1	Government of RM, State Chancellery,
1.3	RBM system on RD linked between national and regional level							MARDE	IA 1	NCCRD, line ministries
1.3.1	The selected projects with funding from NFRD are assessed in terms of the achieved impact	x						MARDE	IA 1	RDA, LPA
1.3.2	Financing requests submitted by LPA for financing from NFRD are evaluated	x						MARDE	IA 1	NCCRD, RDC, RDA
1.3.3	MARDE monitoring and evaluation system for projects financed from National Fund for Regional Development is revised according to results based monitoring approach (RBM).		x					MARDE	IA 1	RDC, RDA
1.3.4	The revised Result Based Monitoring and Evaluation System (RBM) is applied by MARDE and RDAs for the implemented projects				x			MARDE	IA 1	RDC, RDA
1.3.5	The Result Based Monitoring and Evaluation System (RBM) for the NSRD/RDS 2016-2020 implementation is revised			x				MARDE	IA 1	Line ministries
1.3.6	MARDE and RDA capacities in RBM are strengthened	x			x		x	MARDE	IA 1	RDAs
1.4	Communication on RD are enhanced							MARDE	IA1	
1.4.1	The Action Plan of the Communication Strategy is adjusted to MARDE new mandate			x	x			MARDE	IA 1	
1.4.2	Visual identity for the 4 RDAs is ensured		x			x		RDAs	IA 1	
1.4.3	Visual identity for the Ministry of Regional Development and Construction is ensured				x			MARDE	IA 1	
1.4.4	Communication skills of MARDE and 4 RDAs communications specialists are enhanced in the context of approved Communication Strategy and Communication Plan				x	x	x	MARDE, RDAs	AI1	
1.4.5	Newsletters in the field of Regional Development, Rural Development and Environment ? are published (on a quarterly basis) in 3 languages (Romanian, English, Russian) and distributed to all stakeholders and donors		x		x		x	MARDE	IA 1	RDAs, LPAs
1.4.6	Mass media interest in Regional Development sector is enhanced				x		x	MARDE	IA1	RDA
Specific Objective IA 2	RDAs are enabled to coordinate the implementation of regional development strategies							RDCs	IA 2	RDAs, MARDE

No.	Output/Milestone	Timeframe/year						Responsible	Support by	Stakeholders
		2016	2017	2018						
				Q I	Q II	TQ III	Q IV			
SOIIA 2.1	32 recommendations developed by Regional Development Councils have been included during the development of regional development strategies Baseline value: 0 Target value: 32 recommendations	x	x					IA 1	RDCs	RDAs
2.1.1	3 Regional Development Strategies (North, Centre and South) are approved by Regional Development Councils	x						RDCs	IA 1	RDAs
2.1.2	Final Regional Development Strategy for TAU Gagauzia is approved by the Regional Development Council		x					RDCs	IA 1	RDAs
SOIIA 2.2	The coordination of the implementation of the regional development strategies is exercised by the RDCs on the basis of a results based monitoring system linked between national and regional level. Baseline value: 0 Target value: 1 RBM national system, 1 RBM system per each RDC							IA 2	IA 1	RDAs, RDCs
2.2.1	RDCs coordination of the implimentation of the RDSs are improved									
2.2.1.1	RDCs functionality is assessed	x						IA 2	RDAs	RDCs
2.2.1.2	Assessment findings are presented to the partners (MARDE, RDCs, RDAs)	x						IA 2	RDAs	RDCs/MARDE
2.2.1.3	The support package for RDAs and RDCs is defined and agreed with partners	x						IA 2	RDAs	RDCs/MARDE
2.2.1.4	National regulatory framework is favourable for RDCs/RSCs functioning		x					RDCs/MARDE	IA2/IA1	RDAs
2.2.1.5	RDCs' regulations are revised in order to formalise the establishing of Regional Sector Commissions		x					RDCs	IA2	RDAs
2.2.1.6	RSC Regulations are approved by RDCs		x					RDCs	IA 2	RDAs
2.2.1.7	RSCs in 2 domains (WSS and SWM) from 3 Development Regions (North, Center, and South) are created by RDCs		x					RDCs/RSCs	IA 2	RDAs
2.2.1.8	RSCs in 2 domains (WSS and SWM) from Gagauzia Devepolment Region are created by RDC					x		RDC	IA 2	RDAs
2.2.1.9	The Secretariat for RDCs / RSCs in 3 Development Regions (North, Center and South) is provided with MLPS project support		x				x	IA 2	RDAs	RDC/RSCs
2.2.1.10	The Secretariat for RDC / RSCs in Gagauzia Devepolment Region is provided with MLPS project support					x		IA 1	RDAs	MARDE, RDC
2.2.1.11	The work plans and activities of RSCs, are prepared and approved with support of contrated experts in WSS and SWM sectors					x		RDA	IA 1/IA 2	MARDE, RDC
2.2.1.12	Baseline studies for two sectors (WSS and SWM) for 3 Regions of Development (North, Centre and South), including collecting of data and recommendations for development are ready and discussed at RSC					x		IA 2	RDAs	RDC/RSCs
2.2.1.13	Visions of RSCs from 3 Development Regions (North, Centre and South) are presented and agreed by RDCs						x	RDAs	IA 2	RDC/RSCs
2.2.1.14	Technical assisstance modalities in implementing development measures and options identified within RSCs are agreed with MARDE and RDC		x				x	IA 2	MARDE/RDAs	RDC/RSCs
2.2.1.15	Transfer of best practices for RDC members is insured by organising experience exchange between the Development Regions of the Republic of Moldova					x	x	RDAs	IA 2	RDCs/RSCs
2.2.1.16	Experience exchange for RSC members from each Developmetn Region is insured by organising a study visit to successful projects (WSS and SWM sectors) from neighbouring countries					x	x	IA 2	RDAs	RDCs/RSCs
2.2.1.17	3 regional platforms (North, Centre, South) for RDC members delegated by civil society, considering equitable gender and social groups representation, are created with support of contracted CSOs						x	IA 2	CSO	RDCs/RDAs
2.2.1.18	Information portal dedicated for RDC/RSC members from 4 Development Regions is functional						x	IA 2/IA 1	RDAs	RDCs/RSCs
2.2.1.19	Training of RDC/RSC members is institutionalised through the Academy of Public Administration						x	IA 2/IA 4	MARDE/RDAs	RDCs/RSCs
2.2.1.20	Support modalities for RDC in monitoring the implementation of RDS are agreed at RDC meetings						x	RDAs	IA 2/IA 1	RDCs
2.2.1.21	The methodology for the assessment of RDC functioning mechanisms and capacities is developed and discussed with partners						x	IA 2/IA 1	MARDE/RDAs	RDCs
2.2.2	RDCs support to strategic planning and programming is provided (Pre-final stage of developing 5 projects in WSS (3) and (2) in SWM which result from regional sector planning)									
2.2.2.1	The handover of results on development of 36 projects emerging from regional planning and programming, carried out per each field/sector is finalised	x						IA 2	RDAs	MARDE, RDCs
2.2.2.2	MoU in SWM and annexes (Action Plan RDA Centre and RDA North) for RDAs are discussed, agreed on and signed	x						IA 2	RDAs	MARDE, RDCs
2.2.2.3	2 Feasibility Studies in SWM (SWZ 5 and 8) are completed and handed over to beneficiaries		x					IA 2	RDAs	MARDE, RDCs

No.	Output/Milestone	Timeframe/year						Responsible	Support by	Stakeholders
		2016	2017	2018						
				Q I	Q II	TQ III	Q IV			
2.2.2.4	2 Environmental Impact Assessment Reports (SWZ 5 and 8) are completed and handed over to the Ministry of Environment		x					IA 2	RDA	MARDE, RDCs
2.2.2.5	Public consultations on Environmental Impact in South DR in SWM are finalised	x						IA 2	RDA	MARDE, RDCs
2.2.2.6	3 Feasibility Studies in WSS are completed and handed over to beneficiaries for approval	x						IA 2	RDA	MARDE, RDCs
2.2.2.7	Conceptual approach on the development modalities and regional cooperation based on priorities identified in the local planning process (updating of WSS from SEDS and of sub-programmes in EE in public buildings) is developed and agreed with MARDE and RDCs					x		IA 2/IA 1	MARDE/RDA	RDCs/LPA
2.2.2.8	Methodological support in creating Inter-municipal associations in SWM sector in 3 Development Regions (North, Centre and South) is provided						x	IA 2	RDCs/RDA	LPA
Specific Objective IA 3 Capacities of RDAs to implement regional development strategies have improved										
SOIIA 3.1	Each of the four RDAs develops a coherent regional development strategy for the 2016-2020 period in accordance with the National Strategy for Regional Development. Baseline value: 0 Target value : 4	x						RDA	IA1	RDCs, MARDE
3.1.1	3 RDSs (North, Centre and South) 2016-2020 are developed and approved	x						RDA	IA1	RDCs
3.1.2	RDS Gagauzia 2016-2020 is developed and approved	x						RDA	IA1	RDCs
3.1.3	RDA Gagauzia is operational	x						RDA	IA1	RDCs
3.1.4	RDS Gagauzia 2016-2020 is developed and approved		x					RDA	IA1	RDCs
3.1.5	3 Regional Sector Programmes for ATU Gagauzia (WSS, EE and RLR), including list of possible project concepts are developed				x			RDA	IA 2	RDC
3.1.6	3 Regional Sector Programmes for ATU Gagauzia (WSS, EE and RLR) are approved by RDC					x		RDC	IA 2	RDA
SOIIA 3.2	45 % of projects eligible for fund-ing developed within the 12 re-gional sector programs, of a total value of 194 million EUR are be-ing implemented in accordance with the quality criteria of the MARDE for the modernization of local public services. Baseline value : 0 (currently no project is in implementation) Target value: 45 % (18 out of 40 projects) from the 12 regional sector programmes.							IA 3	RDA	MARDE, RDA, RDCs
3.2. (a)	The project proposal for EU related to the implementation of (design stage) regional development projects, selected in WSS and EE sectors is prepared, coordinated and submitted	x						IA 3	IA 1,2,4	MARDE, RDA, RDCs
3.2. (b)	Logical Framework and PIPs are developed, discussed and accepted Memorandums of Understanding for 18 projects are signed		x	x				IA2/IA 3	IA 2/IA 3	RDCs/LPA
3.2. (c)	Standard operational procedures on the implementation of participative and gender-sensitive public services projects based on the 5 pillars are defined and communicated to the partners			x				IA2/IA 3		RDA/LPA
3.2. (d)	Local Steering Committees are created for 18 projects in WSS and EE sectors			x				LPA	RDA	
3.2. (e)	Local Steering Committees ensure quarterly monitoring of 18 projects implementation in WSS and EE sectors			x	x	x	x	LPA	RDA/CSO	RDCs/RSCs
3.2. (f)	Toolkits for engagement of civil society, considering equitable representation of gender and social groups , in local planning, intermunicipal cooperation, monitoring of public procurement, continuous delivery of services and raising awareness are developed and communicated to the partners			x				IA 2		RDA/LPA
3.2.1	<u>Support to local strategic planning and programming with adequate focus on social and gender aspects (support on development/updating of respective chapter of Rayon's Socio-Economic Development Strategy and local development plans);</u>									
3.2.1.1	RD North: The option from FS in WSS sector is endorsed by 9 LPAs (Edinet town, Falesti town, Drochia town and Pascauti, Damascani, Proscureni, Galasani, Malaiesti and Hiliuti communities)		x					LPA	IA3	RDA
3.2.1.2	RD North: 2 WSS chapter from SEDS (Edinet and Falesti rayons) are updated/developed in a participative way and adequately reflect social and gender aspects					x		LPA	IA2	RDA
3.2.1.3	RD North: 2 WSS chapter from SEDS (Drochia and Riscani Rayons); 2 EE programm/plan in public buildings (Balti municipality and Singerei rayon); 9 WSS chapter from Local Development Plan (Edinet town, Falesti town, Drochia town and Pascauti, Damascani, Proscureni, Galasani, Malaiesti and Hiliuti communities); are updated in a participative way and adequately reflect social and gender aspects						x	LPA	IA2	RDA

No.	Output/Milestone	Timeframe/year						Responsible	Support by	Stakeholders
		2016	2017	2018						
				Q I	Q II	TQ III	Q IV			
3.2.1.4	RD Centre: The option from FS in WSS sector is endorsed by 3 LPAs (Ungheni town, Calarasi town, Ustia village)		x					LPAs	IA3	RDA
3.2.1.5	RD Centre: 2 WSS chapter from SEDS (Ungheni and Calarasi Rayons); 2 WSS chapter from Local Development Plan (Ungheni town and Calarasi town); are updated/developed in a participative way and adequately reflect social and gender aspects					x		LPAs	IA2	RDA
3.2.1.6	RD Centre: 3 EE programmes/plans in public buildings (Soldanesti, Holercani, Ungheni rayons) are updated/developed in a participative way and adequately reflect social and gender aspects						x	LPAs	IA2	RDA
3.2.1.7	RD Centre: 1 working group for updating the EE program/plan in public buildings (Straseni rayon) is established						x	LPAs	IA2	RDA
3.2.1.8	RD South: The option from FS WSS sector is endorsed by 7 LPAs (Leova town, Iargara, Filipeni, Romanovca and Cupcui communities, Pelenei and Gavanoasa communitie)		x					LPAs	IA3	RDA
3.2.1.9	RD South: 1 WSS chapter from SEDS (Cahul rayon); 2 WSS chapter from Local Development Plan (Pelenei and Gavanoasa commune); are updated/developed in a participative way and adequately reflect social and gender aspects.				x			LPAs	IA2	RDA
3.2.1.10	RD South: 1 EE program/plan in public buildings (Basarabasca rayon) is updated/developed in a participative way and adequately reflect social and gender aspects					x		LPAs	IA2	RDA
3.2.1.11	RD South: The need assesment for updating WSS chapter from Leova Rayon SEDS including 5 WSS chapter from Local Development Plan (Leova town, Iargara town and Filipeni, Romanovca, Cupcui communities) is prepared						x	LPAs	IA2	RDA
3.2.1.12	RD South: 1 EE program/plan in public buildings (Leova rayon) is updated/developed in a participative way and adequately reflect social and gender aspects							LPAs	IA2	RDA
3.2.1.13	LPAs benefit on support and exchange of experience in planning processes in EE sector through GIZ Regional Office in EE						x	IA 2	LPAs	Energy efficiency managers of the rayon
3.2.2	<i>Promotion of Inter-Municipal Cooperation between LPAs for local public service delivery;</i>									
3.2.2.1	RD North: Inter-municipal cooperation options within the rayons Falesti, Edinet are identified					x		LPAs	IA 2	RDCs/RDAs
3.2.2.2	RD North: Inter-municipal cooperation options for Riscani and Drochia rayons are identified						x	LPAs	IA 2	RDCs/RDAs
3.2.2.3	RD North: Public service delegation contract between (6) LPAs (Pascauti, Damascani, Proscureni, Galasani, Malaiesti and Hiliuti) from Riscani and Riscani Apa Canal service provider is signed							LPAs	IA 2	RDCs/RDAs
3.2.2.4	RD Center: Inter-municipal cooperation options within the rayons Calarasi and Ungheni are identified						x	LPAs	IA 2	RDCs/RDAs
3.2.2.5	RD Center: Two (2) Inter-municipal cooperation agreement within the rayons Calarasi and Ungheni are agreed and signed							LPAs	IA 2	RDCs/RDAs
3.2.2.6	RD South: One (1) Inter-municipal cooperation agreement within the Leova rayon is signed			x				LPAs	IA 2	RDCs/RDAs
3.2.2.7	RD South: Public service delegation contract between (2) LPAs (Pelenei and Gavanoasa communities) from Cahul rayon and Cahul Apa Canal service provider is signed				x			LPAs	IA 2	RDCs/RDAs
3.2.2.8	RD South: Public service delegation contract between (4) LPAs (Iargara, Filipeni, Romanovca and Cupcui communities) from Leova rayon and Leova Apa Canal service provider is signed						x	LPAs	IA 2	RDCs/RDAs
3.2.2.9	3 Regional conferences on inter-community cooperation and regionalization of WSS services are organized					x		RDCs/RDAs	IA 2	LPAs
3.2.3	<i>Implementation of measures to improve the relevant infrastructure for local service delivery;</i>									
3.2.3.1	Technical endorsement of 15 WSS Feasibility Studies by GIZ Construction Department is obtained		x					IA 3	IA 4	RDCs, RDAs
3.2.3.2	Technical endorsement of 8 EE Audit Reports by GIZ Construction Department is obtained		x					IA 3	IA 4	LPA; RDA
3.2.3.3	Technical endorsement of 8 EE Audit Reports by Energy Efficiency Agency is obtained		x					Consulting Companies	IA 3	LPAs
3.2.3.4	1 contract are signed with design companies for project in WWS (RDA South, Pelenei-Gavanoasa-Vulcanesti WSS)		x					RDA South	IA 3.	LPAs
3.2.3 (A)	18 TORs (technical disgn theme) for design companies are develop and approved by GIZ Construction Department (GIZ CD) (8 in EE sector and 10 in WSS sector)									
3.2.3. (a) 1	RD Centre: TORs (technical disgn theme) for design companies for 3 projects in WSS are approved by GIZ CD: Ungheni, Ustia, and Calarsi WSS projects		x					RDA Centre	IA 3.	LPAs
3.2.3. (a) 2	RD Centre: TORs (technical disgn theme) for design companies for 4 projects in EE are approved by GIZ CD: Straseni, Ungheni, Holercani and Soldanesti EE Projects in public buildings.		x					RDA Centre	IA 3.	LPAs
3.2.3. (a) 3	RD South; ;TORs (technical disgn theme) for design companies for 3 projects in WSS are approved b y GIZ CD: Lebedenco-ulcanesti_Alexandru Ioan Cuza, Leova town sewerage system and internal water supply for Iargara, Filipeni, Romanovca and Cupcui municipalities.		x					RDA South	IA 3.	LPAs

No.	Output/Milestone	Timeframe/year				Responsible	Support by	Stakeholders		
		2016	2017	2018						
				Q I	Q II				TQ III	Q IV
3.2.3. (a) 4	RD South ; ;TORs (technical disgn theme) for design companies for 2 projects in EE are approved by GIZ CD: Leova and Basarabasca EE Projects in public buildings.		x				RDA South	IA 3.	LPAs	
3.2.3. (a) 5	RD North ; ;TORs (technical disgn theme) for design companies for 4 projects in WSS are approved by GIZ CD: Falesti, Edinet, Drochia and Riscani WSS projects.		x				RDA North	IA 3.	LPAs	
3.2.3. (a) 6	RD North ; ;TORs (technical disgn theme) for design companies for 2 projects in EE are approved by GIZ CD: Flaminzeni and Balti EE Projects in public buildings.		x				RDA North	IA 3.	LPAs	
3.2.3 (B)	The organisation of 18 public procurement procedures for design services is ensured by 3 RDAs according to the approved public procurement procedures		x				RDAs	IA 3.	LPAs	
3.2.3 (b) 1	The organization of 7 (3 in WSS and 4 in EE sector) public procurment procedures for design services are ensured by RDA Centre according to the approved public procurment procedures		x				RDA Centre	IA 3.	LPAs	
3.2.3 (b) 2	The organization of 5 (3 in WSS and 2 in EE sector) public procurment procedures for design services are ensured by RDA South according to the approved public procurment procedures		x				RDA South	IA 3.	LPAs	
3.2.3 (b) 3	The organization of 6 (4 in WSS and 2 in EE sector) public procurment procedures for design services are ensured by RDA North according to the approved public procurment procedures		x				RDA north	IA 3.	LPAs	
3.2.3 (C)	17 contracts are signed with design companies (8 in EE sector and 9 in WSS sector)				x		RDAs	IA 3	LPAs	
3.2.3. (c) 1	RDA Centre ; 3 contracts with design companies for 3 projects in WSS are signed: Ungheni, Ustia, and Calarsi WSS projects				x		RDA Centre	AI 3	LPAs	
3.2.3. (c) 2	RDA Centre ; 4 contracts with design companies for 4 projects in EE are signed: Straseni, Ungheni, Holercani and Soldanesti EE Projects in public buildings.				x		RDA Centre	AI 3	LPAs	
3.2.3. (c) 3	RDA South : 1 contract is signed with design company for project in WWS (RDA South, Pelenei-Gavanoasa-Vulcanesti WSS)		x				RDA South	AI 3	LPAs	
3.2.3. (c) 4	RDA South ; 2 contracts with design companies for 2 projects in WSS are signed: Leova town sewerage system and internal water supply for Iargara, Filipeni, Romanovca and Cupcui municipalities.				x		RDA South	AI 3	LPAs	
3.2.3. (c) 5	RDA South ; 2 contract with design companies for 2 projects in EE are signed: Leova and Basarabasca EE Projects in public buildings.				x		RDA North	AI 3	LPAs	
3.2.3. (c) 6	RDA North ; 3 contract with design companies for 3 projects in WSS are signed: Falesti, Edinet, Drochia WSS projects.				x		RDA North	AI 3	LPAs	
3.2.3. (c) 7	RDA North ; 1 contract with design company for Riscani WSS project is signed.				x		RDA North	AI 3	LPAs	
3.2.3. (c) 8	RDA North ; 2 contract with design companies for 2 projects in EE are signed: Flaminzeni and Balti EE Projects in public buildings.				x		RDA North	AI 3	LPAs	
3.2.3 (D)	18 detail designs (8 in EE sector and 10 in WSS sector) are completed considering gender and social aspects and approved by GIZ Construction Department.						RDAs	IA 3	RDCs, MARDE	
3.2.3. (d) 1	RDA Centre ; Detail design for 3 projects in WSS are completed: Ungheni, Ustia, and Calarsi WSS projects					x	RDA Centre	IA 3	LPAs	
3.2.3. (d) 2	RDA Centre ; GIZ Construction Department approved detail design for 3 projects in WSS: Ungheni, Ustia, and Calarsi WSS projects					x	RDA Centre	IA 3	LPAs	
3.2.3. (d) 3	RDA Centre ; Detail design for 4 projects in EE are completed: Straseni, Ungheni, Holercani and Soldanesti EE Projects in public buildings.					x	RDA Centre	IA 3	LPAs	
3.2.3. (d) 4	RDA Centre ; GIZ Construction Department approved detail design for 4 projects in EE : Straseni, Ungheni, Holercani and Soldanesti EE Projects in public buildings.					x	RDA Centre	IA 3	LPAs	
3.2.3. (d) 5	RDA South ; Detail design for 3 projects in WSS are completed: Lebedenco-Vulcanesti_Alexandru Ioan Cuza, Leova town sewerage system and internal water supply for Iargara, Filipeni, Romanovca and Cupcui municipalities.					x	RDA South	IA 3	LPAs	
3.2.3. (d) 6	RDA South ; GIZ Construction Department approved detail design for 3 projects in WSS : Lebedenco-Vulcanesti_Alexandru Ioan Cuza, Leova town sewerage system and internal water supply for Iargara, Filipeni, Romanovca and Cupcui municipalities.					x	RDA South	IA 3	LPAs	
3.2.3. (d) 7	RDA South ; Detail design for 2 projects in EE are completed: Leova and Basarabasca EE Projects in public buildings.					x	RDA South	IA 3	LPAs	
3.2.3. (d) 8	RDA South ; GIZ Construction Department approved detail design for 2 projects in EE : Leova and Basarabasca EE Projects in public buildings.					x	RDA South	IA 3	LPAs	
3.2.3. (d) 9	RDA North ; Detail design for 3 projects in WSS are completed : Falesti, Edinet and Drochia WSS projects.					x	RDA North	IA 3	LPAs	
3.2.3. (d) 10	RDA North ; Detail design for Riscani WSS project is completed .					x	RDA North	IA 3	LPAs	
3.2.3. (d) 11	RDA North ; GIZ Construction Department approved the detail design for 3 projects in WSS : Falesti, Edinet and Drochia WSS projects.					x	RDA North	IA 3	LPAs	
3.2.3. (d) 12	RDA North ; GIZ Construction Department approved the detail design for Riscani WSS project.					x	RDA North	IA 3	LPAs	
3.2.3. (d) 13	RDA North ; Detail design for 2 projects in EE are completed: Flaminzeni and Balti EE Projects in public buildings.					x	RDA North	IA 3	LPAs	
3.2.3. (d) 14	RDA North ; GIZ Construction Department approved the detail design for 2 projects in EE : Flaminzeni and Balti EE Projects in public buildings.					x	RDA North	IA 3	LPAs	
3.2.3 (E)	3 RDAs ensure the development of 18 sets of technical design documents in conformity with the requirements of tender documents						RDAs	IA 3	LPAs	
3.2.3 (e) 1	RDA Centre ensure the development of 7 packages (3 in WSS and 4 in EE sector) of technical design documents in conformity with the requirements of tender documents					x	RDA Centre	IA 3	LPAs	
3.2.3 (e) 2	RDA South ensure the development of 5 sets (3 in WSS and 2 in EE sector) of technical design documents in conformity with the requirements of tender documents					x	RDA South	IA 3	LPAs	

No.	Output/Milestone	Timeframe/year						Responsible	Support by	Stakeholders
		2016	2017	2018						
				Q I	Q II	TQ III	Q IV			
3.2.3 (e) 3	RDA North ensure the development of 5 sets (3 in WSS and 2 in EE sector) of technical design documents in conformity with the requirements of tender documents						x	RDA North	IA 3	LPAs
3.2.3 (e) 4	RDA North ensure the development of technical design documents in conformity with the requirements of tender documents for Riscani WSS project							RDA North	IA 3	LPAs
3.2.3. (F)	18 detail designs (8 in EE sector and 10 in WSS sector) are transferred to LPAs							RDAs	IA 3	LPAs
3.2.3. (f) 1	RDA Centre ensure the transfer of 7 packages (3 in WSS and 4 in EE sector) of technical design documents to LPAs						x	RDA Centre	IA 3	LPAs
3.2.3. (f) 2	RDA South ensure the transfer of 5 sets (3 in WSS and 2 in EE sector) of technical design documents to LPAs						x	RDA South	IA 3	LPAs
3.2.3. (f) 3	RDA North ensure the transfer of 6 sets (4 in WSS and 2 in EE sector) of technical design documents to LPAs						x	RDA North	IA 3	LPAs
3.2.3 (G)	Three training sessions in public procurement are provided for LPAs; CSOs; members of evaluation committee			x				IA 3	Admin GIZ/MLPS	
3.2.3. (H)	Two training sessions for RDAs' public procurement specialists and GIZ regional advisors are provided					x		IA 3	Admin GIZ/MLPS	
3.2.3. (I)	8 specialists from 4 RDAs (North, Center, South and ATU Gagauzia) are capacitated in the accounting and financial management procedures				x		x	IA 3	Admin GIZ/MLPS	RDAs
3.2.3. (J)	<u>Complementary Private Support</u>									
3.2.3. (J) 1	The construction companies acting in the sector of WSS and EE are capacitated regarding the PraG procurement procedures, development of tender documents and relevant standards and norms					x	x	IA 3	Admin GIZ/MLPS	Construction companies
3.2.3. (j) 2	Exchange of information (B2B), partnerships/consortium opportunities for the construction companies acting in the sector of WSS and EE are facilitated						x	IA 3	Admin GIZ/MLPS	Construction companies
3.2.4	<i>Strengthening the capacities of service providers and LPAs</i>									
3.2.4.1	North DR: Four (2) diagnostic analysis of WSS operators (Edinet, Falesti) are updated						x	IA 2	LPAs	Service providers
3.2.4.2	Centre DR: Two (2) diagnostic analysis of WSS operators (Calarasi and Ungheni) are updated					x		IA2	LPAs	Service providers
3.2.4.3	Centre DR: Two (2) CD plans for WSS operators (Calarasi and Ungheni) are developed						x	IA2	LPAs	Service providers
3.2.4.4	Centre DR: One operational manual for Calarasi WSS operators is developed						x	IA 2	LPAs	Service providers
3.2.4.5	South DR: One (1) diagnostic analysis of Leova WSS operator is prepared					x		IA2	LPAs	Service providers
3.2.4.6	South DR: Technical assistance in the implementation of Capacity Development Plan of Joint Stock Company Apa Canal Cahul is provided based on the individual plan.						x	IA2/IA4	LPAs	Service providers
3.2.4.7	Energy Management System concept for educational institutions is developed						x	IA2/IA3	LPAs	Service providers
3.2.4.8	A workshop on the applying of ANRE methodology in calculating tariffs for WSS services, considering impact on vulnerable consumers , is organised						x	IA2/IA4	LPAs	LPAs
3.2.5	Community mobilization through information and participation (by creating the Local Citizens Committees <i>with equitable representation of gender and social groups</i>) and awareness raising campaigns among citizens, as final beneficiaries of local public services									
3.2.5.1	Draft ToR for CSOs are prepared	x						IA 2		
3.2.5.2	CSOs are informed about MLPS activities		x					IA 2	IA1	MARDE, RDCs
3.2.5.3	CSOs are selected and contracted		x					IA 2	RDAs	MARDE, RDCs
3.2.5.4	CSOs network is operational		x					IA 2	RDAs	MARDE, RDCs
3.2.5.5	Local Citizen Committees, with equitable representation of gender and social groups , are established for 18 projects in WSS and EE sectors			x				LPAs	IA 2/CSO	
3.2.5.6	Local Citizen Committees in 10 projects in WSS and 8 Parents Associations in EE projects are provided with training and assistance in monitoring public services projects			x	x	x	x	LCCs	IA 2/CSO	LPAs
3.2.5.7	Civil society is engaged in monitoring of public procurement and implementation of 18 projects in WSS and EE sectors with the support of contracted CSOs based on procurement programme		x	x			x	IA 2/IA 3	CSOs	RDCs/RDAs/LPAs
3.2.5.8	Methodology of satisfaction level assessment concerning service delivery, with focus on gender and vulnerable groups , in the localities benefitting from investment measures in WSS and EE is developed				x			Support Unit/IA 2	CSOs	LPAs/RDAs/RDCs
3.2.5.9	Baseline studies on satisfaction level assessment concerning service delivery in the localities benefitting from investment measures in WSS and EE are prepared						x	IA2/IA3	CSOs	RDCs/RDAs
3.2.5.10	3 workshops (one per each Development Region - North, Centre and South) on raising awareness of LPA concerning IMC needs in WSS are organised with the support of contracted CSOs.					x		IA2	CSOs	RDCs/RDAs
3.2.5.11	Raising awareness campaigns for investment measures in WSS and EE fields are designed with the support of contracted CSOs, taking into consideration gender and social sensitive aspects					x		IA2	CSOs	RDCs/RDAs
SOIIA 3.3	7 pilot projects with a combined investment volume of approximately 13.43 million EUR (German Federal Ministry for Economic Cooperation, Switzerland, Romania) are fully implemented in accordance with the quality criteria of MARDE for the modernization of local public services. Baseline value: 7 partially implemented pilot projects (about 3.9 million EUR) Target value: 7 fully implemented pilot projects with a total value of 13.43 million EUR							IA 3	RDAs	RDCs, MARDE

No.	Output/Milestone	Timeframe/year						Responsible	Support by	Stakeholders
		2016	2017	2018						
				Q I	Q II	TQ III	Q IV			
3.3.1 (a)	7 pilot projects are implemented and coordinated between LPAs and 3 RDAs through updated mechanism (MoU, Logframe, PIP)	x						IA 2	RDAs	RDCs
3.3.1	<i>Support to local strategic planning and programming, with adequate focus on social and gender aspects (support on development/updating of respective chapter of Rayon's Socio-Economic Development Strategy and local development plans);</i>									
3.3.2.1	EE Programme for Calarasi is completed and approved by Rayonal Council		x					LPA	IA 2	RDC
3.3.2.2	EE Programme for Orhei is completed and approved by Rayonal Council		x					LPA	IA2	RDC
3.3.2	<i>Promotion of Inter-Municipal Cooperation between LPAs for local public service delivery;</i>									
3.3.3.1	RD South: Inter-municipal cooperation agreements from Cahul and Leova WSS are signed		x					LPAs	IA2	RDCs/RDAs
3.3.3.2	RD South: Institutionalization of cooperation between (3) LPAs from Cahul rayon in WSS is legalized		x					LPAs	IA2	RDCs/RDAs
3.3.3.3	RD South: Public service delegation contract between (4) LPAs from Cahul Rayon and Cahul Apa Canal service provider is signed		x					LPAs	IA2	RDCs/RDAs
3.3.3	<i>Implementation of measures to improve the relevant infrastructure for local service delivery;</i>									
3.3.3.1	Detail designs for Leova WSS project is completed and transferred to LPAs		x					South RDA	IA 3	LPAs
3.3.3.2	Construction works in Riscani project are completed and transferred to LPA/operator		x					North RDA	IA 3	LPAs
3.3.3.3	Public procurement procedures for detaild design for Calarasi EE project has been organised by RDA Centre in coordination with LPA		x					Centre RDA	IA 3	LPAs
3.3.3.4	Detail designs for Calarasi EE project are completed and transferred to LPAs	x	x					Centre RDA	IA 3	LPAs
3.3.3.5	Construction works for Calarasi EE project are contracted		x					Centre RDA	IA 3	LPAs
3.3.3.6	Public procurement procedures for Orhei EE project have been organised by RDA centre in coordination with LPAs		x					Centre RDA	IA 3	LPAs
3.3.3.7	Public procurement procedures for detaild design for Cahul Lebedenco has been organised by RDA South in coordination with LPAs		x					South RDA	IA 3	LPAs
3.3.3.8	Construction works financed from BMZ source in Cahul in Rosu (central network of sewerage) project are completed and transferred to LPAs		x					South RDA	IA 3	LPAs
3.3.3.9	Public procurement procedures for construction of Leova WSS project has been organised by RDA South in coordination with LPAs		x					South RDA	AI3	LPAs
3.3.3.10	Construction works for Leova WSS project are contracted		x					South RDA	IA 3	LPAs
3.3.3.11	Public procurement procedures for Rosu individual conexions to sewerage sistem project has been organised by RDA South in coordination with LPA		x					South RDA	IA 3	LPAs
3.3.3.12	Construction works for Calarasi EE projects are completed and assets transferred to LPA			x				Centre RDA	IA 3	LPAs
3.3.3.13	Detail designs for Cahul-Lebedenco WSS project is completed and transferred to LPA			x				South RDA	IA 3	LPAs
3.3.3.14	Construction works for Orhei EE projects is completed and assets transferred to LPA			x				Centre RDA	IA 3	LPAs
3.3.3.15	Construction works of individual connection to the sewerage in Rosu financed from BMZ and Romania source project are completed and transferred to LPA				x			South RDA	IA 3	LPAs
3.3.3.16	Construction works for Cahul - Lebedenco WSS project are contracted				x			South RDA	IA 3	LPAs
3.3.3.17	Construction works for Leova WSS project are completed					x		South RDA	IA 3	LPAs
3.3.3.18	Assets constructed under Leova WSS projects are transferred to LPA					x		South RDA	IA 3	LPAs
3.3.3.19	Construction works for Cahul - Lebedenco WSS project are completed and transfered to LPA / operator					x		South RDA	IA 3	LPAs
3.3.4	<i>Strengthening the capacity of LPAs and service providers;</i>									
3.3.5.1	Cahul WSS regional operator is officially registered as JSC		x					LPAs	IA2	RDCs/RDAs
3.3.5.2	Business Plan for Cahul WSS service provider is developed and approved by Board of Directors		x					LPAs	IA2	RDCs/RDAs
3.3.5.3	Capacity Development Plan for Cahul WSS service provider is developed and approved by Board of Directors		x					LPAs	IA2	RDCs/RDAs
3.3.5.4	Leova WSS regional operator is extended with additional 5 LPAs as shareholders		x					LPAs	IA2	RDCs/RDAs
3.3.5	<i>Community mobilization through information and participation (by creating the Local Citizens Committees with equitable representation of gender and social groups) and awareness raising campaigns among citizens as final beneficiaries of local public services.</i>									
3.3.6.1	Local Steering Committees for 6 projects (3 in WSS, 2 in EE and 1 in SWM sectors) are convened quarterly		x					LPAs	IA2/CSOs	
3.3.6.2	Local Citizens Committees for 3 projects in WSS sector are convened quarterly		x					LCCs	IA2/CSOs	LPAs
Specific Objective IA 4	Representatives of rayons, municipalities and local services providers benefit from demand-oriented training modules provided by governmental and non-governmental organisations for the modernisation of local public services in priority sectors							IA 4	IA 1,2,3	

No.	Output/Milestone	Timeframe/year				Responsible	Support by	Stakeholders		
		2016	2017	2018						
				Q I	Q II				TQ III	Q IV
SOIIA 4.1	Both governmental and non-governmental organizations include 14 training modules into their programmes, in accordance with the requirements of the relevant competent institutions in relation to modernization of local public services in priority areas Baseline value: 2 training modules are implemented by one governmental and one non-governmental organisation Target value: 14 training modules in the four sectors						IA 4			
SOIIA 4.2	80% of participants consider the offered training courses as useful for their work. Baseline value: 0 Target value: 80% of 14 training modules.						IA 4			
4.1.1	Institutionalised training modules in WSS, EE and RLR sectors (reflecting gender and social aspects) are implemented									
4.1.1.1	2 training modules are piloted and included into the training programme of the institution (1 modules in WSS sector with AMAC-TUM; 1 modules in EE sector with TUM-EEA)	x		x			TUM	IA4 AMAC, EEA		
4.1.1.2	At least 2 training modules previously developed are reimplemented (2 modules with AMAC-TUM)	x		x			TUM	IA4 AMAC		
4.1.1.3	Needs assessment for CD support to LPAs completed	x		x			GIZ	IA4 APA, MARDE		
4.1.1.4	2 training modules are piloted and included into the training programme of the institution (1 module in WSS sector with TUM-AMAC, 1 module with TUM-EEA)	x			x		TUM	IA4 AMAC, EEA		
4.1.1.5	At least 13 training modules previously developed are reimplemented (6 modules with APA; 4 modules with TUM-AMAC; 3 modules with TUM-EEA)	x			x		APA, TUM	IA4 AMAC, EEA		
4.1.1.6	1 training module is piloted and included into the training programme of the institution (1 modules in WSS sector with TUM-AMAC)					x	TUM	IA4 AMAC		
4.1.1.7	At least 3 training modules previously developed are reimplemented (2 modules with AMAC-TUM; 2 modules with TUM-EEA, 1 module with CCI)					x	TUM, CCI	IA4 AMAC, EEA		
4.1.1.8	2 training module is piloted and included into the training programme of the institution (1 module in WSS sector with TUM-AMAC; 1 module with APA)					x	TUM, APA	IA4 AMAC		
4.1.1.9	At least 14 training modules previously developed are reimplemented (6 modules with APA; 4 modules with TUM-AMAC; 4 modules with TUM-EEA)					x	APA, TUM	IA4 AMAC, EEA		
4.1.1.10	An aggregated assessment of training modules implemented in 2018 is available					x	GIZ IA 4			
4.1.2	Institutional capacity of selected organisations (e.g., AMAC, APA, CALM, MOLDSWA) for providing trainings in priority sectors is improved									
4.1.2.1	The ISO 29990 Quality Management Manual is approved by the senate	x		x			AMAC, APA, MOLDSWA	IA 1/2/3/4		
4.1.2.2	Training courses for Capacity Development of APA Trainers, including on gender and social aspects mainstreaming, are completed				x		AMAC, APA, MOLDSWA	IA 1/2/3/4		
4.1.2.3	A quality management gap analysis is completed for both the Institute of Continuous Education in the WSS Sector as well as the Institute on Continuous Education in the EE Sector				x		APA	IA1/4		
4.1.2.4	Visibility and communication aspects of the Institute for Continuous Education in Energy Efficiency in Public Buildings as well as the Institute on Continuous Education in the WSS Sector are improved					x	TUM, AMAC	IA1/4		
4.1.2.5	The external evaluation as part of the ISO certification process is successfully completed		x			x	APA	IA1/4		
4.1.2.6	Management of TUM confirms the implementation of at least 75% of the elements of the action plan to address the priority areas identified in the quality management gap analysis for TUM's institutes		x			x	TUM, AMAC	IA1/4		
4.1.3	Information exchange in priority sectors (including on consideration of gender and social aspects in service delivery) is improved									
4.1.3.1	1 local government open forum is organised	x			x		APA	IA 4		
4.1.3.2	1 study visit in EE sector is organised for LPS	x				x	MLPS, IA 4	IA 4		
4.1.3.3	1 study visit in WSS sector is organised for LPS	x				x	MLPS, IA 4	IA 4		
4.1.3.4	EUSEW is organised	x				x	EEA	IA 4		
4.1.3.5	1 local government open forum is organised					x	APA	IA 4		
4.1.3.6	1 national conference in WSS sector is organised		x			x	AMAC	IA 4		
4.1.3.7	EUREM-conference participation and workshop		x			x	CCI	IA 4		
4.1.3.8	Regional conferences in SWM sector are organised		x			x	MLPS, IA 4	IA 4		