

**Project 'Modernization of Local Public Services' (MLPS) - phase 2
Draft Operational Plan (2016-2018)**

| No. | Output/Milestone | Activities | Timeframe/year | | | | | Responsible | Support by | Stakeholders | |
|--|--|--|----------------|------|------|--------|------|-------------|------------|--------------|---|
| | | | 2016 | 2017 | | | | | | | 2018 |
| | | | | Q I | Q II | TQ III | Q IV | | | | |
| Project Objective (Outcome) | The framework conditions for a citizen-oriented implementation of regional development policy in priority sectors of public service provision are improved. | | | | | | | | | | |
| Project Objective Indicator (POI) 1 | 75 % of the beneficiaries and 75 % of involved stakeholders are satisfied with the process of planning and implementation of the pilot measures in the priority sector of local public service provision (water and sanitation, solid waste management, energy efficiency of public buildings, regional and local roads). Baseline value: 0 Target value: 75 % of 52 beneficiaries and 75 % of 6 involved stakeholders express a level of 4 or more on a six-level scale with 1 = strongly dissatisfied and 6 = very satisfied | 1) Carry out a satisfaction survey | | | | | | x | IA 1 | IA 2 | MRDC/RDCs/ RDA |
| | | 2) Presentation of final report | | | | | | x | IA 1 | IA 2 | MRDC/RDCs/ RDA |
| Project Objective Indicator (POI) 2 | RDCs in coordination with relevant sector ministries have confirmed the implementation of 18 participative and gender sensitive measures/activities/actions from RSPs Baseline value: 0 Target value: 18 (number of confirmed measures) | 1) Analysis of RSPs and setting/determining the target values | | | | | | x | RDCs | IA 2 | MRDC/RDAs |
| | | 2) Analysis of reports, minutes of RDCs will be discussed | | | | | | x | RDCs | IA 2 | MRDC/RDAs |
| Project Objective Indicator (POI) 3 | National Coordination Council for Regional Development (NCCRD) confirms that financing of investment measures for improved service provision in the priority sectors granted by national funds and international donors increased by 465 %. Baseline value: EUR 28.3 million (EUR 7.7 million via the National Fund for Regional Development and approximately EUR 20.6 million granted via international bilateral investments). Target value: EUR 132.7 million (Increase of baseline value by 465%) | 1) Determine the target value (separately,% for national and international funds) 2) Analysis of financing investment measures for regional development in the priority sectors, based on the annual reports submitted by Ministry of Regional Development and Construction (MRDC) and Regional Development Agencies (RDAs) | | | | | | x | MRDC | IA 1 | Other ministries, donors, civil society |

| Specific Objective Indicator Intervention Area 1 (SOI) 1 | MRDC puts in place a coherent framework for the effective implementation of national regional development policy in priority sectors | | | | | | | MRDC | IA 1 | Line ministries |
|---|---|--|---|---|--|--|--|------------------|-----------|--|
| Specific Objective Indicator Intervention Area 1 (SOIAI) 1.1 | The National Strategy for Regional Development (NSRD) for the period 2016-2020 is approved taking into consideration 40 recommendations both from the line ministries and RDCs. Baseline value: 0 (no Strategy exists for this period) Target value: 1 NSRD where 40 recommendations were taken into consideration. | - Consultations of sources of information provided by the Government and Parliament of the Republic of Moldova - Analysis by MRDC of compiled divergences tables and extracting recommendations | | x | | | | MRDC | IA1 | RDCs |
| 1.1.1 | Development of NSRD 2016-2020 is completed | Development of NSRD 2016-2020 with experts' team support Agreeing the NSRD 2016-2020 project with the Inter-ministerial Commission | x | | | | | MRDC | IA 1 | Inter-ministerial Committee |
| 1.1.2 | NSRD 2016-2020 is discussed/debated within public hearings | Presentation of NSRD 2016-2020 within public hearings | x | | | | | MRDC | IA 1 | Other ministries, donors, civil society |
| 1.1.3 | NSRD 2016-2020 is approved by the Government of the Republic of Moldova taking into consideration the recommendations presented | Presentation of NSRD 2016-2020 within NCCRD, State Chancellery, at the session of the Government of the Republic of Moldova | x | | | | | MRDC | IA 1 | NCCRD, State Chancellery, Government of RM |
| 1.1.4 | NSRD 2016-2020 is approved by the line parliamentary commission on public administration, regional development, environment and climate changes) | Presentation of NSRD 2016-2020 within NCCRD parliamentary commissions, including the line parliamentary commission Endorsement of draft NSRD by the parliamentary commissions, including by the line parliamentary commission | x | | | | | MRDC | IA 1 | Parliament of RM, CALM |
| 1.1.5 | NSRD 2016-2020 is approved by the Parliament of the Republic of Moldova | Development and presentation of draft law on the approval of NSRD 2016-2020 by the line commission | x | | | | | Parliament of RM | MRDC/IA 1 | |
| 1.1.6 | Order/Decision on the approval of NSRD 2016-2020 by the Parliament of the Republic of Moldova is published in the Official Gazette (Monitorul Oficial) of the Republic of Moldova | Publication of the decision on the approval of NSRD 2016-2020 by the Parliament of the Republic of Moldova in the Official Gazette (Monitorul Oficial) of the Republic of Moldova | | x | | | | Parliament of RM | MRDC/IA 1 | |

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| Specific Objective Indicator Intervention Area 1 (SOIA) 1.2 | 3 (existing) legislative and regulatory documents regarding regional development and involved institutions (ex. decrees on the National Fund for Regional Development, laws on regional development, procedure manuals) were reviewed and, if necessary, harmonized with the requirements of the Republic of Moldova - European Union Association Agreement Baseline value: 0 Target value: 3 reviewed/adjusted legislative and normative documents | | | | | | | x | IA1 | | |
| 1.2.1 | A new draft Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement | Carrying out of benchmarking of similar laws from different states Development of new concept of Law on RD Development of new draft Law on RD | x | x | | | | | MRDC | IA 1 | RDA, RDC |
| 1.2.2 | The new Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement gets positive opinion from the Government of RM | Consultation of new draft Law on RD at inter-ministerial level Presentation of draft Law at NCCRD for approval Presentation of new draft Law on regional development at the State Chancellery for approval by the Government | | x | x | x | | | MRDC | IA 1 | Line ministries, CALM |
| 1.2.3 | The new Law on Regional Development developed according to the requirements of the Republic of Moldova - European Union Association Agreement is approved by the Parliament of RM | Presentation to the Parliament of draft Law on RD approved by the Government Endorsement of draft Law on RD by the Permanent Commissions | | | | | x | | Parliament of RM | IA 1 | Line ministries, CALM |
| 1.2.4 | The legislative framework related to the law on Regional Development is adjusted according to the new provisions of the law | Analysis of legislative framework on the financing system in RD and other related sectors Development of new concept regarding the financing system in RD from the perspective of national and international funds synergy | | | | | x | x | MRDC | IA 1 | Line ministries, CALM |
| 1.2.5 | The legislative framework related to the law on Regional Development according to the new provisions of the law is approved by the Government of RM | Presentation and consultation of modifications in the Government related framework for consultations and approval | | | | | x | x | MRDC | IA 1 | Line Ministries |
| 1.2.6 | Support for National Working Group in solid waste management is provided | Harmonisation of SWM legislation to EU guidelines Capacity building of SWM field representatives | | x | x | x | x | x | MM | IA 2 | MRDC and other ministries |
| 1.3 | RBM system on RD linked between national and regional level | | | | | | | | MRDC | IA 1 | NCCRD, line ministries |
| 1.3.1 | The selected projects with funding from NFRD are assessed in terms of the achieved impact | Determining the list of projects from SPD to be assessed Evaluation of 6 projects from SPD per year selected by MRDC | x | | x | x | | x | MRDC | IA 1 | RDA, LPA |
| 1.3.2 | Financing requests submitted by LPA for financing from NFRD are evaluated | Carrying out technical-financial evaluation of 104 financing requests in the field of SWM, WSS, EE in public buildings, RLR | x | | | | | | MRDC | IA 1 | NCCRD, RDC, RDA |
| 1.3.3 | MRDC monitoring and evaluation system for projects financed from National Fund for Regional Development is revised according to results based monitoring approach (RBM). | Revision of monitoring and evaluation tools applied by MRDC and RDAs Conducting specialised workshops on RBM | | x | x | x | x | x | MRDC | IA 1 | RDC, RDA |
| 1.3.4 | The revised results based monitoring and evaluation (RBM) system is applied by MRDC, RDC and RDA for the implemented projects | Determine the list of projects with funding from NFRD to be revised Application of the revised RBM system for projects coordinated by RDA | x | | | | x | x | MRDC | IA 1 | RDC, RDA |
| 1.3.5 | Results based monitoring and evaluation (RBM) mechanism for the implementation of NSRD 2016-2020 is revised and applied | Development of results based monitoring and evaluation (RBM) methodology for the implementation of NSRD 2016-2020 Revision of MRDC M&E instruction Periodical monitoring and evaluation of NSRD 2016-2020 implementation | | x | x | x | x | x | MRDC | IA 1 | Line ministries |
| 1.3.6 | MRDC and RDA capacities in RBM are strengthened | 2 workshops on RBM are organised Organising a study visit in RD and RBM according to EU requirements (tentative, Romania) | | x | | x | | x | MRDC | IA 1 | RDA |
| 1.4 | Communication on RD are enhanced | | | | | | | | MRDC | IA1 | |
| 1.4.1 | Detailed Action Plan based on Communication Strategy is developed and agreed | Development and agreeing the detailed Action Plan based on Communication Strategy is approved | | x | x | | | | MRDC | IA 1 | |
| 1.4.2 | Visual identity for the 4 RDAs is ensured | 4 RDAs brand book is developed and approved (logo, communication tools, templates, signatures, posters, leaflets, flyers, maps, pens, planners, press releases, etc.) | | | | | x | | RDAs | IA 1 | |
| 1.4.3 | Visual identity for the Ministry of Regional Development and Construction is ensured | MRDC Brand book is developed and approved (logo, communication tools, templates, signatures, posters, leaflets, flyers, maps, pens, planners, press releases, etc.) | | | | | | x | MRDC | IA 1 | |
| 1.4.4 | Communication skills of MRDC and 4 RDAs communications specialists are enhanced in the context of approved Communication Strategy and Communication Plan | 1 relevant trainings in communication (social networks administration) | | | | x | | | MRDC, RDAs | AI1 | |
| | | 1 relevant trainings in communication (visualisation and layout) | | | | | x | | MRDC, RDAs | AI1 | |
| | | 2 relevant trainings in communication | | | | | | x | MRDC, RDAs | AI1 | |
| 1.4.5 | 6 newsletters in the field of Regional Development are published in 3 languages (Romanian, English, Russian) and distributed to all stakeholders and donors on a quarterly basis | 2017 3 newsletters developed and published for 2018 3 newsletter | | | x | x | x | x | MRDC | IA 1 | RDAs, LPAs |
| 1.4.6 | Mass media interest in Regional Development sector is enhanced | 1 study visit of national and local media journalists to 3 successful projects in the country | | | | x | | x | MRDC | IA1 | RDA |

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| 1.4.7 | MLPS Communication Action Plan in three priority sectors (WSS, SWM, EE in public buildings) is developed | 1 expert contracted to provide consultancy in developing the Communication Action Plan A 3 days workshop with MLPS advisors' participation | | | | x | x | | IA1 | IA 2, IA 3, IA 4 | MRDC, RDC, RDA |
| 1.4.8 | Priority measures from MLPS Communication Action Plan in three priority sectors (WSS, SWM, EE in public buildings) is implemented | 3 priority measures per year are implemented | | | | | | x | | | |
| 1.5 | Inter-ministerial coordination is improved | | | | | | | | MRDC | IA1 | other ministries |
| 1.5.1 | Inter-ministerial coordination and with the donors is made efficient | | x | x | x | | x | x | MRDC | IA 1 | MRDC, other ministries |
| 1.5.2 | The capacity of Permanent Commission on public administration, regional development, environment and climate change in promoting RD is strengthened | Provision of specialised advice in RD | | | x | | x | x | Parliament of RM | IA 1 | MRDC |
| 1.6 | The funding system concept in Regional Development is reviewed | | | | | | | | | | |
| 1.6.1 | The concept of funding system in Regional Development is developed | Clarifying and completing a table on national and international funds together with MRDC The data collection mechanism has to be established together with MRDC Developing the analysis of funding in regional development field and sectors related to it | | x | x | x | | | MRDC | IA 1 | other ministries, NCCRD |
| 1.6.2 | The concept of funding system in the field of Regional Development is approved by NCCRD | Developing draft concept of funding in regional development field Consulting the draft concept of funding in regional development field with MRDC and other representatives | | | | x | x | | MRDC | IA 1 | other ministries, NCCRD |
| 1.6.3 | The funding system in RD is reviewed | Revision of regulatory framework and the one related in terms of funding in regional development field | | | | | | x | MRDC | IA 1 | other ministries, NCCRD |
| 1.6.4 | The funding system in RD is applied | | | | | | | x | MRDC | IA 1 | other ministries, NCCRD |

| Specific Objective IA 2 | RDCs are enabled to coordinate the implementation of regional development strategies | | | | | | | | RDCs | IA 2 | RDA, MRDC |
|-------------------------|--|--|---|---|---|---|---|---|------|------|------------|
| SOIIA 2.1 | 32 recommendations developed by Regional Development Councils have been included during the development of regional development strategies Baseline value: 0 Target value: 32 recommendations | Analysis of divergences tables compiled by RDAs and extracting a number of recommendations | x | | | | | x | IA 1 | RDCs | RDAs |
| 2.1.1 | 3 Regional Development Strategies (North, Centre and South) are approved by Regional Development Councils | | x | | | | | | RDCs | IA 1 | RDAs |
| 2.1.2 | Final Regional Development Strategy for TAU Gagauzia is approved by the Regional Development Council | | | x | | | | | RDCs | IA 1 | RDAs |
| 2.1.3 | 3 Regional Sector Programmes for TAU Gagauzia (WSS, EE and RLR), including the list of possible project concepts are developed | | | | | x | x | | RDAs | IA 2 | RDCs |
| 2.1.4 | 3 Regional Sector Programmes for TAU Gagauzia (WSS, EE and RLR) are approved | | | | | | x | | RDCs | IA 2 | RDAs |
| SOIIA 2.2 | The coordination of the implementation of the regional development strategies is exercised by the RDCs on the basis of a results based monitoring system linked between national and regional level. Baseline value: 0 Target value: 1 national system, 1 per each RDC | Setting up a Results Based Monitoring System within 3 Development Regions Analysis of RDAs', RDCs' reports and of Regional Sector Commissions minutes | | | | | | | IA 2 | IA 1 | RDAs, RDCs |
| 2.2.1 | RDCs coordination of the implementation of the RDSs are improved | | | | | | | | | | |
| 2.2.1.1 | RDCs functionality is assessed | | x | | | | | | IA 2 | RDAs | MRDC, RDCs |
| 2.2.1.2 | Assessment findings are presented to the partners (MRDC, RDCs, RDAs) | | x | | | | | | IA 2 | RDAs | MRDC, RDCs |
| 2.2.1.3 | The support package for RDAs and RDCs is defined and agreed with partners | | x | | x | | | | IA 2 | RDAs | MRDC, RDCs |
| 2.2.1.4 | National regulatory framework is favourable for RDCs/RSCs functioning | | | x | x | | | | IA 2 | RDAs | MRDC, RDCs |
| 2.2.1.5 | RDCs' regulations are revised in order to formalise the establishing of Regional Sector Commissions | | | x | x | | | | IA 2 | RDAs | MRDC, RDCs |

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| 2.2.1.6 | RSC Regulations are approved by RDCs | | | x | | | | RDCs | IA 2 | MRDC,RDAs | |
| 2.2.1.7 | RSCs in 2 fields (WSS and EE or MDS) from 3+1 regions are created by RDCs | | | x | | | | IA 2 | RDAs | MRDC, RDCs | |
| 2.2.1.8 | RSCs in 2 fields (WSS and EE or MDS) from 3+1 regions are convened by RDCs once in a quarter | RCS' Action Plans are determined together with partners and are presented within kick-off meetings RDCs, RSCs and RDAs established clear internal working procedures | | | x | x | x | RDCs | IA 2 | MRDC,RDAs | |
| 2.2.1.9 | RDAs have sufficient human resources and technical support to exercise secretariat function in line with RDC/RSC working procedures requirements | | | | x | x | x | IA 2 | RDAs | MRDC, RDCs | |
| 2.2.1.10 | Sector technical expertise for facilitation of RDC/RSC activity is ensured | | | | x | x | x | IA 2 | RDAs | MRDC, RDCs | |
| 2.2.1.11 | RBM system for RDS 2016-2020 for 3 regions and RDS 2017-2020 for TAU Gagauzia is developed and applied | | x | x | | | | IA 1 | RDAs | MRDC, RDCs | |
| 2.2.1.12 | Reports on the implementation of RDSs are prepared based on Results Based Monitoring system | | | x | | x | x | RDAs | IA1/IA2 | MRDC, RDCs | |
| 2.2.1.13 | RDCs and RSC benefit from training programmes, experience exchange, development of information networks (based on capacity building measures identified and agreed) taking into consideration the gender and social sensitive aspects. | | | | | | | | | | |
| 2.2.2 | RDCs support to strategic planning and programming is provided (Pre-final stage of developing 5 projects in WSS (3) and (2) in SWM which result from regional sector planning) | | | | | | | IA 2 | RDAs, RDCs | MRDC, other ministries | |
| 2.2.2.1 | The handover of results on development of 36 projects emerging from regional planning and programming, carried out per each field/sector is finalised | | x | | | | | IA 2 | RDAs | MRDC, RDCs | |
| 2.2.2.2 | MoU in SWM and annexes (Action Plan RDA Centre and RDA North) for RDAs are discussed, agreed on and signed | | x | | | | | IA 2 | RDAs | MRDC, RDCs | |
| 2.2.2.3 | 2 Feasibility Studies in SWM (SWZ 5 and 8) are completed and handed over to beneficiaries for approval | | x | x | x | | | IA 2 | RDAs | MRDC, RDCs | |
| 2.2.2.4 | 2 Environmental Impact Assessment Reports (SWZ 5 and 8) are completed and handed over to beneficiaries for approval | | x | | x | x | | IA 2 | RDAs | MRDC, RDCs | |
| 2.2.2.5 | Public consultations on Environmental Impact in South DR in SWM are finalised | | x | | | | | IA 2 | RDAs | MRDC, RDCs | |
| 2.2.2.6 | 3 Feasibility Studies in WSS are completed and handed over to beneficiaries for approval | | x | | | | | IA 2 | RDAs | MRDC, RDCs | |

| Specific Objective IA 3 | Capacities of RDAs to implement regional development strategies have improved | | | | | | | RDAs | IA3/DH | RDCs, MRDC |
|-------------------------|--|---|---|---|--|--|--|------|----------|------------------|
| SOIIA 3.1 | Each of the four RDAs develops a coherent regional development strategy for the 2016-2020 period in accordance with the National Strategy for Regional Development. Baseline value: 0 Target value : 4 | Support to RDAs in organising public hearings per each strategy in 3 development region Support to RDAs in the presentation and approval of regional development strategies by RDCs Analysis of the annual work plans of RDAs Develop a coherence checklist for RDAs based on the evaluation report on National Strategy for Regional Development Analysis of RDC minutes and decisions | x | x | | | | RDAs | IA1 | RDCs, MRDC |
| 3.1.1 | 3 RDSs (North, Centre and South) 2016-2020 are developed and approved | Development of the final draft of RDS North, Centre and South 2016-2020 | x | | | | | RDA | IA1 | RDCs |
| 3.1.2 | RDS Gagauzia 2016-2020 is developed and approved | Development of draft RDS Gagauzia 2016-2020 Consultation of draft RDS 2016-2020 with the working group Presentation of draft RDS Gagauzia 2016-2020 to RDC | x | | | | | RDA | IA1 | RDCs |
| 3.1.3 | RDA Gagauzia is operational | Providing methodological and logistical support to RDA Gagauzia | x | | | | | RDA | IA1 | RDCs |
| 3.1.4 | RDS Gagauzia 2016-2020 is developed and approved | Presentation of draft RDS Gagauzia 2016-2020 to RDC | | x | | | | RDA | IA1 | RDCs |
| SOIIA 3.2 | 45 % of projects eligible for fund-ing developed within the 12 re-gional sector programs, of a total value of 194 million EUR are be-ing implemented in accordance with the quality criteria of the MRDC for the modernization of local public services. Baseline value : 0 (currently no project is in implementation) Target value: 45 % (18 out of 40 projects) from the 12 regional sector programmes. | | | | | | | IA 3 | RDAs | MRDC, RDAs, RDCs |
| 3.2.1 | The project proposal for EU related to the implementation of (design stage) regional development projects, selected in WSS and EE sectors is prepared, coordinated and submitted | | x | | | | | IA 3 | IA 1,2,4 | MRDC, RDAs, RDCs |

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| 3.2.2 | Logical Framework and PIPs are developed, discussed and accepted Memorandums of Understanding for 18 projects are signed | | x | | | | | RDA | IA 2/IA 3 | RDCs | |
| 3.2.3 | <i>Support to local strategic planning and programming (support on development/updating of respective chapter of Rayon's Socio-Economic Development Strategy and local development plans);</i> | | | | | | | | | | |
| 3.2.3.1 | LPA level I is provided support for development of relevant local planning documents in WSS and EE sectors (i.e. SEDS, master plans, energy efficiency programmes, etc.) | | | | x | x | x | LPA | IA2 | RDA | |
| 3.2.3.2 | 25 chapters (17 in WSS and 8 in EE of Rayon Socio-Economic Development Strategies and/or Local Development Plans are updated/developed in a participative way and adequately reflect social and gender aspects | | | | | x | x | IA 2 | RDCs | | |
| 3.2.3.3 | 8 LPAs approved the preferred option from the Feasibility Studies in EE in public buildings | | x | | | | | RDCs | IA 2,3 | | |
| 3.2.3.4 | 17 LPAs approved the preferred option from the Feasibility Studies in WSS | | | | | | | RDCs | IA 2,3 | | |
| | | | | | | | | | | | |
| 3.2.4 | <i>Promotion of Inter-Municipal Cooperation between LPAs for local public service delivery;</i> | | | | | | | | | | |
| 3.2.4.1 | Inter-municipal cooperation in WSS sector is applied by 17 LPAs | | | | | x | x | RDCs | IA 2 | RDA | |
| 3.2.4.2 | Inter-municipal cooperation in SWM sector is applied by X LPAs | | | | | | x | RDCs | IA 3 | RDA | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 3.2.5 | <i>Implementation of measures to improve the relevant infrastructure for local service delivery;</i> | | | | | | | | | | |
| 3.2.5.1 | Technical endorsement of 15 WSS Feasibility Studies by GIZ Construction Department is obtained | | x | | | | | IA 3 | IA 4 | RDCs, RDA | |
| 3.2.5.2 | Technical endorsement of 8 EE Audit Reports by GIZ Construction Department is obtained | | | | x | | | IA 3 | IA 4 | LPA; RDA | |
| 3.2.5.3 | Technical endorsement of 8 EE Audit Reports by Energy Efficiency Agency is obtained | | | | x | | | IA 3/Consulting Companies | IA 3 | LPA | |
| 3.2.5.4 | 1 contract are signed with design companies for project in WWS (RDA South, Pelenei-Gavanoasa-Vulcanesti WSS) | | | | x | | | RDA South | IA 3 | LPA | |
| 3.2.5.5 | 18 TORs (technical disgn theme) for design companies are develop and approved by GIZ Construction Department (GIZ CD) (8 in EE sector and 10 in WSS sector) | | | | x | | | RDA | IA 3 | LPA | |
| 3.2.5.6 | RDA Centre ;TORs (technical disgn theme) for design companies for 3 projects in WSS are approved by GIZ CD: Ungheni, Ustia, and Calarsi WSS projects | | | | x | | | RDA Centre | IA 3 | LPA | |
| 3.2.5.7 | RDA Centre ; TORs (technical disgn theme) for design companies for 4 projects in EE are approved by GIZ CD: Straseni, Ungheni, Holercani and Soldanesti EE Projects in public buildings. | | | | x | | | RDA Centre | IA 3 | LPA | |
| 3.2.5.8 | RDA South ; ;TORs (technical disgn theme) for design companies for 3 projects in WSS are approved by GIZ CD: Lebedenco-ulcanesti_Alexandru Ioan Cuza, Leova town sewerage system and internal water supply for Iargara, Filipeni, Romanovca and Cupcui municipalities. | | | | x | | | RDA South | IA 3 | LPA | |
| 3.2.5.9 | RDA South ; ;TORs (technical disgn theme) for design companies for 2 projects in EE are approved by GIZ CD: Leova and Basarabasca EE Projects in public buildings. | | | | x | | | RDA South | IA 3 | LPA | |
| 3.2.5.10 | RDA North ; ;TORs (technical disgn theme) for design companies for 4 projects in WSS are approved by GIZ CD: Falesti, Edinet, Drochia and Riscani WSS projects. | | | | x | | | RDA North | IA 3 | LPA | |
| 3.2.5.11 | RDA North ; ;TORs (technical disgn theme) for design companies for 2 projects in EE are approved by GIZ CD: Flaminzeni and Balti EE Projects in public buildings. | | | | x | | | RDA North | IA 3 | LPA | |
| 3.2.5.12 | The organisation of 18 public procurement procedures for design services is ensured by 3 RDAs according to the approved public procurement procedures | | | | | x | | RDA | IA 3 | LPA | |
| 3.2.5.13 | The organization of 7 (3 in WSS and 4 in EE sector) public procurment procedures for design services are ensured by RDA Centre according to the approved public procurment procedures | | | | | x | | RDA Centre | IA 3 | LPA | |
| 3.2.5.14 | The organization of 5 (3 in WSS and 2 in EE sector) public procurment procedures for design services are ensured by RDA South according to the approved public procurment procedures | | | | | x | | RDA South | IA 3 | LPA | |

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| 3.2.5.15 | The organization of 6 (4 in WSS and 2 in EE sector) public procurement procedures for design services are ensured by RDA North according to the approved public procurement procedures | | | | | x | | RDA North | IA 3 | LPAs | |
| 3.2.5.16 | 17 contracts are signed with design companies (8 in EE sector and 9 in WSS sector) | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.17 | RDA Centre ; Contract with design companies for 3 projects in WSS are signed: Ungheni, Ustia, and Calarsi WSS projects | | | | | | x | RDA Centre | IA 3 | LPAs | |
| 3.2.5.18 | RDA Centre ; Contract with design companies for 4 projects in EE are signed: Straseni, Ungheni, Holercani and Soldanesti EE Projects in public buildings. | | | | | | x | RDA Centre | IA 3 | LPAs | |
| 3.2.5.19 | RDA South ; Contract with design companies for 2 projects in WSS are signed: Leova town sewerage system and internal water supply for Iargara, Filipeni, Romanovca and Cupcui municipalities. | | | | | | x | RDA South | IA 3 | LPAs | |
| 3.2.5.20 | RDA South ; Contract with design companies for 2 projects in EE are signed: Leova and Basarabeasca EE Projects in public buildings. | | | | | | x | RDA South | IA 3 | LPAs | |
| 3.2.5.21 | RDA North ; Contract with design companies for 4 projects in WSS are signed: Falesti, Edinet, Drochia and Riscani WSS projects. | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.22 | RDA North ; Contract with design companies for 2 projects in EE are signed: Flaminzeni and Balti EE Projects in public buildings. | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.23 | 18 detail designs (8 in EE sector and 10 in WSS sector) are completed considering gender and social aspects and approved by GIZ Construction Department. | | | | | | x | RDA North | IA 3 | RDCs, MRDC | |
| 3.2.5.24 | RDA Centre ; Detail design for 3 projects in WSS are completed: Ungheni, Ustia, and Calarsi WSS projects | | | | | | x | RDA Centre | IA 3 | LPAs | |
| 3.2.5.25 | RDA Centre ; GIZ Construction Department approved detail design for 3 projects in WSS: Ungheni, Ustia, and Calarsi WSS projects | | | | | | x | RDA Centre | IA 3 | LPAs | |
| 3.2.5.26 | RDA Centre ; Detail design for 4 projects in EE are completed: Straseni, Ungheni, Holercani and Soldanesti EE Projects in public buildings. | | | | | | x | RDA Centre | IA 3 | LPAs | |
| 3.2.5.27 | RDA Centre ; GIZ Construction Department approved detail design for 4 projects in EE : Straseni, Ungheni, Holercani and Soldanesti EE Projects in public buildings. | | | | | | x | RDA Centre | IA 3 | LPAs | |
| 3.2.5.28 | RDA South ; Detail design for 3 projects in WSS are completed: Lebedenco-Vulcanesti, Alexandru Ioan Cuza, Leova town sewerage system and internal water supply for Iargara, Filipeni, Romanovca and Cupcui municipalities. | | | | | | x | RDA South | IA 3 | LPAs | |
| 3.2.5.29 | RDA South ; GIZ Construction Department approved detail design for 3 projects in WSS : Lebedenco-Vulcanesti, Alexandru Ioan Cuza, Leova town sewerage system and internal water supply for Iargara, Filipeni, Romanovca and Cupcui municipalities. | | | | | | x | RDA South | IA 3 | LPAs | |
| 3.2.5.30 | RDA South ; Detail design for 2 projects in EE are completed: Leova and Basarabeasca EE Projects in public buildings. | | | | | | x | RDA South | IA 3 | LPAs | |
| 3.2.5.31 | RDA South ; GIZ Construction Department approved detail design for 2 projects in EE : Leova and Basarabeasca EE Projects in public buildings. | | | | | | x | RDA South | IA 3 | LPAs | |
| 3.2.5.32 | RDA North ; Detail design for 4 projects in WSS are completed : Falesti, Edinet, Drochia and Riscani WSS projects. | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.33 | RDA North ; GIZ Construction Department approved the detail design for 4 projects in WSS : Falesti, Edinet, Drochia and Riscani WSS projects. | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.34 | RDA North ; Detail design for 2 projects in EE are completed: Flaminzeni and Balti EE Projects in public buildings. | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.35 | RDA North ; GIZ Construction Department approved the detail design for 2 projects in EE : Flaminzeni and Balti EE Projects in public buildings. | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.36 | 3 RDAs ensure the development of 18 sets of technical design documents in conformity with the requirements of tender documents | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.37 | RDA Centre ensure the development of 7 packages (3 in WSS and 4 in EE sector) of technical design documents in conformity with the requirements of tender documents | | | | | | x | RDA Centre | IA 3 | LPAs | |
| 3.2.5.38 | RDA South ensure the development of 5 sets (3 in WSS and 2 in EE sector) of technical design documents in conformity with the requirements of tender documents | | | | | | x | RDA South | IA 3 | LPAs | |
| 3.2.5.39 | RDA North ensure the development of 6 sets (4 in WSS and 2 in EE sector) of technical design documents in conformity with the requirements of tender documents | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.40 | 18 detail designs (8 in EE sector and 10 in WSS sector) are transferred to LPAs | | | | | | x | RDA North | IA 3 | LPAs | |
| 3.2.5.41 | RDA Centre ensure the transfer of 7 packages (3 in WSS and 4 in EE sector) of technical design documents to LPAs | | | | | | x | RDA Centre | IA 3 | LPAs | |
| 3.2.5.42 | RDA South ensure the transfer of 5 sets (3 in WSS and 2 in EE sector) of technical design documents to LPAs | | | | | | x | RDA South | IA 3 | LPAs | |
| 3.2.5.43 | RDA North ensure the transfer of 6 sets (4 in WSS and 2 in EE sector) of technical design documents to LPAs | | | | | | x | RDA North | IA 3 | LPAs | |
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| No. | Output/Milestone | Activities | Timeframe/year | | | | | Responsible | Support by | Stakeholders | |
|-----------------|--|---|----------------|------|------|--------|------|-------------|-----------------|--------------|------|
| | | | 2016 | 2017 | | | | | | | 2018 |
| | | | | Q I | Q II | TQ III | Q IV | | | | |
| 3.2.6 | <i>Strengthening the capacity of LPAs and service providers;</i> | | | | | | | | | | |
| 3.2.6.1 | RDA benefit from training programmes, experience exchange, development of information networks (based on capacity building measures identified and agreed) taking into consideration the gender and social sensitive aspects. | | | x | | x | x | RDCs | IA 2 | MRDC,RDAs | |
| 3.2.6.2 | 25 LPAs are provided assistance and enabled to manage EE and WSS sectors | | | | | x | x | IA 2 | RDCs | RDAs | |
| 3.2.6.3 | WSS operators are provided assistance and enabled (developed Operational Plans and Business Plans) to operate the improved infrastructure | | | | | | x | IA 2 | RDCs | | |
| 3.2.7 | <i>Community mobilization through information and participation (by creating the Local Citizens Committees) and awareness raising campaigns among citizens as final beneficiaries of local public services.</i> | | | | | | | | | | |
| 3.2.7.3 | Draft ToR for SCOs (leading and regional) are prepared | | x | | | | | IA 2 | | | |
| 3.2.7.4 | SCOs are informed about MSPL activities | Workshop to inform SCOs on MLPS activity, their role and responsibilities in local public service delivery is organised | | x | | | | IA 2 | IA1 | MRDC, RDCs | |
| 3.2.7.5 | SCOs network is created | Leading and regional SCOs are selected and contracted | | | x | x | | IA 2 | RDAs | MRDC, RDCs | |
| 3.2.7.1 | Local Steering Committees established for 18 projects in WSS and EE sectors | | | | x | x | | IA 2 | IA3, RDCs, RDAs | MRDC | |
| 3.2.7.2 | Local Citizens Committees (18 projects in WSS and EE sectors) are convened once in a quarter | | | | x | x | x | IA 3 | RDCs | RDAs | |
| 3.2.7.6 | SCOs network is operational | OSC progress is regularly monitored | | | | | x | IA 2 | RDAs | MRDC, RDCs | |
| 3.2.7.7 | Civil society is engaged in monitoring procurements and the implementation of 18 projects in WSS and EE sector with the support of selected CSOs | Local Citizen Committees for 18 projects are established and organised | | | x | x | x | IA2, IA3 | RDCs | RDAs, MRDC | |
| 3.2.7.8 | Raising awareness campaigns on the need of IMC in the field of WSS and SWM are organised | | | | | | x | IA 2 | RDAs | RDCs | |
| 3.2.7.9 | The awareness raising campaigns for 18 participative investments measures in the field of WSS and EE are organised taking into consideration the gender and social sensitive aspects. | | | | | | x | IA 2 | RDAs | RDCs | |
| SOIA 3.3 | 7 pilot projects with a combined investment volume of approximately 13.43 million EUR (German Federal Ministry for Economic Cooperation, Switzerland, Romania) are fully implemented in accordance with the quality criteria of MRDC for the modernization of local public services. Baseline value: 7 partially implemented pilot projects (about 3.9 million EUR) Target value: 7 fully implemented pilot projects with a total value of 13.43 million EUR | Clarification of MRDC quality criteria for investment measures in the field of modernisation of local public services Progress reports of the projects | | | | | | IA 3 | RDAs | RDCs, MRDC | |
| 3.3.1 | 7 pilot projects are implemented and coordinated between LPAs and 3 RDAs through updated mechanism (MoU, Logframe, PIP) | | x | | | | | IA 2 | RDAs | RDCs | |
| 3.3.2 | <i>Support to local strategic planning and programming (support on development/updating of respective chapter of Rayon's Socio-Economic Development Strategy and local development plans);</i> | | | | | | | | | | |
| 3.3.2.1 | EE Programmes for Orhei and Calarasi are completed | | x | x | x | | | RDCs | IA 2 | | |
| 3.3.2.2 | | | | | | | | | | | |
| 3.3.3 | <i>Promotion of Inter-Municipal Cooperation between LPAs for local public service delivery;</i> | | | | | | | | | | |
| 3.3.3.1 | | | | | | | | | | | |
| 3.3.3.2 | | | | | | | | | | | |
| 3.3.3.3 | | | | | | | | | | | |
| 3.3.3.4 | | | | | | | | | | | |
| 3.3.3.5 | | | | | | | | | | | |
| 3.3.4 | <i>Implementation of measures to improve the relevant infrastructure for local service delivery;</i> | | | | | | | | | | |
| 3.3.4.1 | Detail designs for Leova WSS project is completed and transferred to LPAs | | | | x | | | South RDA | IA 3 | LPAs | |
| 3.3.4.2 | Detail designs for Cahul-Lebedenco WSS project is completed and transferred to LPA | | | | | | x | South RDA | IA 3 | LPAs | |

| No. | Output/Milestone | Activities | Timeframe/year | | | | | Responsible | Support by | Stakeholders | |
|--------------------------------|---|------------|----------------|------|------|--------|------|-------------|-----------------|--------------|------|
| | | | 2016 | 2017 | | | | | | | 2018 |
| | | | | Q I | Q II | TQ III | Q IV | | | | |
| 3.3.4.3 | Detail designs for Calarasi EE project are completed and transferred to LPAs | | | x | | | | Centre RDA | IA 3 | LPAs | |
| 3.3.4.4 | Construction works in Riscani project are completed and transferred to LPA/operator | | x | | | | | North RDA | IA 3 | LPAs | |
| 3.3.4.5 | Construction works for Calarasi EE project are contracted | | | | x | | | Centre RDA | IA 3 | LPAs | |
| 3.3.4.6 | Construction works for Cahul - Lebedenco WSS project are contracted, completed and transferred to LPA / operator | | | | | x | | South RDA | IA 3 | LPAs | |
| 3.3.4.7 | Construction works financed from BMZ source in Cahul in Rosu (central network of sewerage) project are completed and transferred to LPAs | | | x | | | | South RDA | IA 3 | LPAs | |
| 3.3.4.8 | Construction works of individual connection to the sewerage in Rosu financed from BMZ and Romania source project are completed and transferred to LPA | | | | | x | | South RDA | IA 3 | LPAs | |
| 3.3.4.9 | Construction works for Orhei EE projects is completed and assets transferred to LPA | | | | | x | | Centre RDA | AI3 | LPAs | |
| 3.3.4.10 | Construction works for Calarasi EE projects are completed and assets transferred to LPA | | | | | x | | Centre RDA | IA 3 | LPAs | |
| 3.3.4.11 | Construction works for Leova WSS project are contracted | | | | | x | | South RDA | IA 3 | LPAs | |
| 3.3.4.12 | Construction works for Leova WSS project are completed | | | | | x | | South RDA | IA 3 | LPAs | |
| 3.3.4.13 | Assets developed under Leova WSS projects are transferred to LPA | | | | | x | | South RDA | IA 3 | LPAs | |
| 3.3.4.14 | Public procurement procedures for detaild design for Cahul Lebedenco has been organised by RDA South in coordination with LPAs | | | x | | | | South RDA | IA 3 | LPAs | |
| 3.3.4.15 | Public procurement procedures for for detaild design for Calarasi EE project hs been organised by RDA Centre in coordination with LPA | | x | | | | | Centre RDA | IA 3 | LPAs | |
| 3.3.4.16 | Public procurement procedures for Orhei EE project hase been organised by RDA centre in coordination with LPAs | | | x | | | | Centre RDA | IA 3 | LPAs | |
| 3.3.4.17 | Public procurement procedures for Leova WSS project has been organised by RDA South in coordination with LPAs | | | | x | | | South RDA | IA 3 | LPAs | |
| 3.3.4.18 | Public procurement procedures for Rosu individual conections to sewerage sistem project has been organised by RDA South in coordination with LPA | | | | | x | | South RDA | IA 3 | LPAs | |
| 3.3.4.19 | RDA Centre transferred the ownership of Orhei construction measures to beneficiary LPA | | | | | x | | Centre RDA | IA 3 | LPAs | |
| 3.3.4.20 | RDA Centre transferred the ownership of Calarasi construction measures to beneficiary LPA | | | | | x | | Centre RDA | IA 3 | LPAs | |
| 3.3.4.21 | RDA South transferred the ownership of Leova WSS construction measures to beneficiary LPA | | | | | x | | South RDA | IA 3 | LPAs | |
| 3.3.4.22 | RDA South transferred the ownership of Rosu sewerage sitem construction measures to beneficiary LPA | | | | | x | | South RDA | IA 3 | LPAs | |
| 3.3.4.23 | | | | | | | | | | | |
| 3.3.4.24 | | | | | | | | | | | |
| 3.3.5 | <i>Strengthening the capacity of LPAs and service providers;</i> | | | | | | | | | | |
| 3.3.5.1 | Cahul WSS regional operator is officially registered | | x | | | | | | AI2 | | |
| 3.3.5.2 | Leova regional operator is extended with additional 5 LPAs as shareholders | | | x | | x | | South RDC | IA 2 | South RDA | |
| 3.3.5.3 | | | | | | | | | | | |
| 3.3.5.4 | | | | | | | | | | | |
| 3.3.5.5 | | | | | | | | | | | |
| 3.3.5.6 | | | | | | | | | | | |
| 3.3.6 | <i>Community mobilization through information and participation (by creating the Local Citizens Committees) and awareness raising campaigns among citizens as final beneficiaries of local public services.</i> | | | | | | | | | | |
| 3.3.6.1 | | | | | | | | | | | |
| 3.3.6.2 | | | | | | | | | | | |
| 3.3.6.3 | | | | | | | | | | | |
| 3.3.6.4 | | | | | | | | | | | |
| 3.3.6.5 | | | | | | | | | | | |
| Specific Objective IA 4 | Representatives of rayons, municipalities and local services providers benefit from demand-oriented training modules provided by gvernmental and non-governmental organisations for the modernisation of local public services in priority sectors | | | | | | | IA 4 | IA 1,2,3 | | |

| No. | Output/Milestone | Activities | Timeframe/year | | | | | Responsible | Support by | Stakeholders | |
|-----------|---|--|----------------|------|------|--------|------|---------------------|------------|--------------------------------------|-----------------------------------|
| | | | 2016 | 2017 | | | | | | | 2018 |
| | | | | Q I | Q II | TQ III | Q IV | | | | |
| SOIIA 4.1 | Both governmental and non-governmental organizations include 14 training modules into their programmes, in accordance with the requirements of the relevant competent institutions in relation to modernization of local public services in priority areas Baseline value: 2 training modules are implemented by one governmental and one non-governmental organisation Target value: 14 training modules in the four sectors | Support to governmental and non-governmental organisations and piloting of demand-oriented training modules based on experience in the field of modernization of local public services | | | | | | IA 4 | | | |
| SOIIA 4.2 | 80% of participants consider the offered training courses as useful for their work. Baseline value: 0 Target value: 80% of 14 training modules. | 1. Development of appropriate modalities of assessment of surveys and evaluation criteria for analysing the relevance of different training modules made available 2. Continuous evaluation of training modules in conformity with established criteria | | | | | | IA 4 | | | |
| 4.1.1 | Institutionalised training modules in WSS, EE and RLR sectors are implemented | | | | | | | | | | |
| 4.1.1.1 | Steering groups for training modules in each sector are established (EE sector) or reactivated (WSS sector) | 1. Identification of key institutions in each sector and facilitation of kick-off meetings 2. Development of working plan | x | | | | | APA, AMAC, EEA, tbd | IA 1/3/4 | TUM, MRDC, other ministries | |
| 4.1.1.2 | 5 module de instruire sunt pilotate și incluse în programul de instruire a instituției (2 module inter-sectoriale cu AAP; 3 module în sectorul AAC cu AMAC-UTM) | Puncte de reper generice pentru dezvoltarea unui modul de instruire 1. Grupurile de lucru tehnice sunt stabilite 2. Curricula și materialele pentru instruire sunt elaborate în concordanță cu cerințele instituției competente 3. Grupul de instructori competenți și certificați este stabilit 4. Modulul de instruire este pilotat și evaluat în conformitate cu schema predefinită 5. Curricula și materialele de instruire sunt adaptate în baza rezultatelor procesului de pilotare 6. Modulele de instruire sunt oficial incluse în programul organizației respective | x | | | | | AAP, UTM | DI 1/3/4 | AMAC, MDRC | |
| 4.1.1.3 | Minim 8 module de instruire elaborate anterior sunt implementate din nou | Suport la implementare din nou a modulului de instruire în baza criteriilor de calitate | x | | | | | AAP, UTM | DI 1/3/4 | AMAC, MDRC | |
| 4.1.1.4 | Evaluarea compilată a modulelor de instruire implementate în 2016 este disponibilă | Se analizează evaluările fiecărui modul de instruire și se compilează informația pentru întregul an | x | | | | | GIZ DI 4 | | | |
| 4.1.1.2 | Needs assessment in the 2 priority sectors are completed (EE) and validated (WSS sector) | 1. Development of ToRs for evaluation/together with coordination group 2. Conducting assessment, possibly with the support of a contracted expert 3. Presentation of assessment to the coordination group for identification of priority sectors for training modules | | x | | | | AMAC, EEA, TUM, tbd | IA 1/3/4 | MRDC, other ministries | |
| 4.1.1.3 | At least 2 training modules previously developed are reimplemented | Support in the reimplementation of training module based on quality criteria | | x | | | | APA | IA 1/4 | MRDC | |
| 4.1.1.4 | An aggregated evaluation of 4 training modules implemented in 2016 is available | Analysis of each training module and aggregation of information for the whole year | x | | | | | GIZ DI 4 | | | |
| 4.1.1.5 | 2 training modules are piloted and included into the training programme of the institution (2 modules in WSS sector with AMAC-TUM) | See generic milestones for development of a training module | | | x | | | TUM | IA 3/4 | MRDC, other ministries | |
| 4.1.1.6 | At least 5 training modules previously developed are reimplemented | Support in the reimplementation of training module based on quality criteria | | | x | | | APA | IA 1/4 | | |
| 4.1.1.7 | At least 3 training modules previously developed are reimplemented | Support in the reimplementation of training module based on quality criteria | | | | x | | APA, CCI | IA 1/2/4 | AEE, MRDC, other ministries | |
| 4.1.1.8 | Steering groups for training modules in SWM sector are established and needs assessment in the sector is completed | 1. Identification of key institution in each sector and facilitation of kick-off meetings 2. Development of working plan | | | | x | | MOLDSWA | IA 2/4 | MRDC, other ministries | |
| 4.1.1.9 | 6 training modules are piloted and included into the training programme of the institution (2 cross-sector modules with APA; 3 modules in WSS sector with AMAC-TUM; 3 modules in EE sector with EEA-TUM; 1 module in SWM sector) adequately reflect social and gender aspects as recommended in RSPs | See generic milestones for the development of a training module | | | | | x | APA, TUM | IA 1/2/3/4 | MRDC, EEA, Ministry of Economy, AMAC | |
| 4.1.1.10 | At least 5 training modules previously developed are reimplemented | Support in the reimplementation of the training module based on quality criteria | | | | | x | APA, TUM | IA 1/2/3/4 | EEA, MRDC, other ministries | |
| 4.1.1.11 | Aggregated evaluation of training modules implemented in 2017 is available | Analysis of each training module and aggregation of information for the whole year | | | | | x | GIZ DI 4 | | | |
| 4.1.1.12 | 7 training modules are piloted and included into the training programme of the institution (3 modules in WSS sector with AMAC-TUM; 2 modules in EE sector with EEA-TUM; 1 module in SWM sector) | See generic milestones for the development of a training module | | | | | | x | AAP, UTM | IA 1/2/3/4 | MRDC, EEA, AMAC, other ministries |

| No. | Output/Milestone | Activities | Timeframe/year | | | | | Responsible | Support by | Stakeholders | |
|--------------|---|---|----------------|------|------|--------|------|-------------|-------------------------|--------------|---|
| | | | 2016 | 2017 | | | | | | | 2018 |
| | | | | Q I | Q II | TQ III | Q IV | | | | |
| 4.1.1.13 | At least 15 training modules previously developed are reimplemented | Support in the reimplementing of the training module based on quality criteria | | | | | | x | AAP, UTM | IA 1/2/3/4 | MRDC, EEA, AMAC, other ministries |
| 4.1.1.14 | Aggregated assessment of training modules in 2018 is available | Analysis of each training module and aggregation of information for the whole year | | | | | | x | GIZ IA 4 | | |
| 4.1.2 | Institutional capacity of selected organisations (e.g., AMAC, APA, CALM, MOLDSWA) for providing trainings in priority sectors is improved | | | | | | | | | | |
| 4.1.2.1 | Capacity assessment of at least 2 training institutions is completed | 1. Development of ToR for the assessment in coordination with the management of the respective institution 2. Carrying out the assessment of the organisation | x | | | | | | AMAC, APA, MOLDSWA | IA 1/2/3/4 | |
| 4.1.2.2 | Capacity improvement plan for at least 2 training institutions is approved for implementation by the management of organisations | 1. Support for the development of a strategic plan based on the assessment results 2. Presentation of the strategic plan to the management of respective organisations | | | | x | | | AMAC, APA, MOLDSWA | IA 1/2/3/4 | |
| 4.1.2.3 | Implementation of X priority measures identified in the respective strategic plan and implemented | Support in applying identified and selected measures through technical and financial assistance | | | | | | x | AMAC, APA, MOLDSWA | IA 1/2/3/4 | |
| 4.1.2.4 | Implementation of the plan of improving teaching/training capacities for at least 2 institutions is confirmed by the management of the institutions | | | | | | | x | AMAC, APA, MOLDSWA | IA 1/2/3/4 | |
| 4.1.3 | Information exchange in priority sectors is improved | | | | | | | | | | |
| 4.1.3.1 | Needs assessments in the 4 priority sectors are completed | Analysis of existing mechanisms in information and experience exchange on priority aspects in priority sectors | x | | | | | | GIZ | | |
| 4.1.3.2 | At least two events of Local Government Open Forum are organised | Conceptual and logistical support in the preparation of events | x | | | | | | APA | IA 1 | MRDC, other ministries, CALM, RDCs/RDAs |
| 4.1.3.3 | 1 national conference in EE sector is organised | Conceptual and logistical support in the preparation of events | x | | | | | | EEA | IA 3 | EEA, MRDC, other ministries |
| 4.1.3.4 | 1 study visit to Romania in SWM sector is organised | Conceptual and logistical support in the preparation of events | x | | | | | | GIZ | IA 2 | ISWA |
| 4.1.3.5 | 1 Local Government Open Forum is organised | Conceptual and logistical support in the preparation of events | | x | | | | | APA | IA 1 | MRDC, other ministries, CALM, RDCs/RDAs |
| 4.1.3.6 | Regional conferences in SWM sector are organised | Conceptual and logistical support in the preparation of events | | | x | | | | Ministry of Environment | IA 3 | MRDC, RDAs |
| 4.1.3.7 | 1 Local Government Open Forum is organised | Conceptual and logistical support in the preparation of events | | | | x | | | APA | IA 1 | MRDC, other ministries, CALM, RDCs/RDAs |
| 4.1.3.8 | 1 national conference in WSS sector is organised | Conceptual and logistical support in the preparation of events | | | | | x | | AMAC | IA 1 | MRDC, CALM, other ministries, RDCs/RDAs |
| 4.1.3.9 | 1 study visit in EE sector is organised | Conceptual and logistical support in the preparation of events | | | | | | x | GIZ | IA 3 | EEA, MRDC, other ministries, RDCs/RDAs |
| 4.1.3.10 | 1 study visit in WSS sector is organised | Conceptual and logistical support in the preparation of events | | | | | | x | GIZ | IA 1 | AMAC, MRDC, RDCs/RDAs |
| 4.1.3.11 | 1 national conference in WSS sector is organised | Conceptual and logistical support in the preparation of events | | | | | | x | AMAC | IA 3 | MRDC, other ministries, RDCs/RDAs |
| 4.1.3.12 | Regional conferences in SWM sector are organised | Conceptual and logistical support in the preparation of events | | | | | | x | Ministry of Environment | IA 3 | MRDC, RDAs |
| 4.2 | Private sector improves participating capacity in the public tender processes | | | | | | | | | | |
| 4.2.1 | Assessment of current status of private design companies is completed | 1. Identification of viable design companies 2. Organisation of workshops for design companies based on needs and perspectives | x | | | | | | CCI | IA 1 | MRDC |
| 4.2.2 | Business to Business Platform (B2B) is established | Organisation of a B2B event in Romania and Bulgaria in order to facilitate joint meetings between local and international private sector actors | | x | | | | | CCI | IA 2 | MRDC |
| 4.2.3 | Training module 'Development of tender documents' is implemented | 1. Development of methodology and training materials 2. Implementation of trainings with the objective to exchange experience and good practices | | | | x | | | CCI | IA 3 | MRDC |